2017-109 AUDIT SCOPE AND OBJECTIVES Brius Healthcare—Medi-Cal Reimbursements

The audit by the California State Auditor will provide independently developed and verified information related to data reported to the California Office of Statewide Healthcare Planning and Development (OSHPD), the California Department of Healthcare Services (DHCS), and the California Department of Public Health (Public Health) by Brius Healthcare (Brius) for services provided in their skilled nursing facilities, and will include, but not be limited to, the following:

- 1. Review and evaluate the laws, rules, and regulations significant to the audit objectives.
- 2. Assess the roles and responsibilities of relevant state agencies—including OSHPD, DHCS, and Public Health—that oversee skilled nursing facility financial reporting, collect a variety of health facility data, set Medi-Cal rates and reimbursements, audit compliance with reporting requirements, and ensure and enforce quality of care. Determine whether there is effective coordination among these entities.
- 3. Evaluate whether the policies, processes, and practices for establishing rates and/or reimbursements for skilled nursing facilities are reasonable and appropriate. Specifically, for the most recent three years, to the extent possible assess whether related-party transactions affect Medi-Cal rate and reimbursement policies, practices, and processes.
- 4. For a selection of the related-party transactions covering the past three years for both Brius' skilled nursing facilities and for a comparable company's skilled nursing facilities, do the following to the extent possible:
 - a. Assess the total dollar amount of related-party transactions, the amount of related-party transactions reimbursed by Medi-Cal, and the percentage of non-payroll expenses these transactions represent.
 - b. Determine the number of related-party businesses that performed any sort of financial transactions with the facilities and what services, goods, or supplies these related parties provided. Determine which related parties had the most transactions in terms of dollar value.
 - c. Evaluate the number of facilities engaged in related-party transactions for the purpose of leasing buildings, property, and/or equipment. Determine the dollar amount for these transactions and compare those amounts to the amounts paid in transactions with non-related parties and to market rates for similar purposes.
 - d. On a county-by-county basis, determine the difference in the annual lease per nursing home bed paid by selected facilities versus non-selected facilities.

2017-109 AUDIT SCOPE AND OBJECTIVES, page 2

- 5. To the extent possible, for the most recent three years using the selection identified in objective 4, do the following:
 - a. Determine whether related-party transactions comply with relevant laws and regulations in addition to being reasonable. Assess whether related-party transactions were properly reported and whether available records indicate the ownership of related parties.
 - b. Assess whether the terms and conditions of related-party transactions are memorialized in written contracts.
 - c. Determine how many skilled nursing home facility owners engaged in related-party transactions to lease buildings.
 - d. Identify and assess the financial services that related parties provide to the facilities and the number of employees these related parties employ. Assess how common it is for skilled nursing facilities and other related businesses to purchase financial services from a relatedparty.
 - e. With respect to related parties that have extended loans and credit to the selected facilities, evaluate whether the interest rates charged by the related parties are fair and reasonable and comply with relevant laws, regulations, and contract provisions.
- Determine how quality of care can impact Medi-Cal payments to skilled nursing facilities. For the selection of skilled nursing facilities identified in objective 4, assess the effectiveness of state agency oversight and monitoring of these facilities.
- 7. Evaluate the effectiveness and comprehensiveness of OSHPD's annual reporting form and the department's associated policies and protocols to determine whether these disclosure tools are adequate for monitoring skilled nursing facility related-party transactions and for safeguarding taxpayers from abuse and fraud. To the extent possible do the following:
 - a. Assess whether the financial reporting requirements allow for collection of adequate information on related-party transactions.
 - b. Determine whether the form provides sufficient information regarding whether relatedparty transactions create a conflict of interest or exceed area market prices.
 - c. Evaluate whether sufficient transparency and accountability safeguards exist to identify and prevent conflicts of interest, fraud, and abuse.
- 8. Assess what audits and investigations state agencies perform related to skilled nursing facility related-party transactions. Ensure audits and investigations are being performed as required and are adequate for their purposes.

2017-109 AUDIT SCOPE AND OBJECTIVES, page 3

9.	Identify any best practices from other states regarding approaches to enhancing the transparency of skilled nursing facility related-party transactions including an assessment of related-party transaction legislation passed in 2013 in Connecticut.
10.	Review and assess any other issues that are significant to the audit.