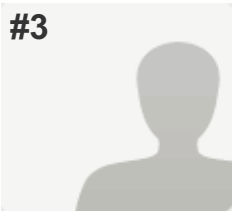


#3



COMPLETE

PAGE 2: Validation

Q1: 1: Please enter the email address for the individual who originally received the link to this survey. Your email address will be used to validate your response and to identify duplicate responses.

Q2: Please enter your numeric survey code. The survey code was provided to you in the email that contained the link to this survey.

PAGE 3: General Services, President's Executive Office, and Secretary of the Regents

Q3: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q4: General Services Provided by All Divisions of the Office of the PresidentIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|--|
| Policy creation, management, and compliance | Our campus uses or has recently used this service, The quality of this service is good |
| Regents meeting preparation, presentation, reporting and engagement | Our campus uses or has recently used this service, The quality of this service is good |
| Advocacy on behalf of the University | Our campus uses or has recently used this service, The quality of this service is good |
| Coordination and consultation within the University | Our campus uses or has recently used this service, The quality of this service is good |
| Inquiries, requests, and correspondence | Our campus uses or has recently used this service, The quality of this service is good |

Q5: President's Executive Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|---|
| Presidential Initiatives (Eg. Carbon Neutrality Initiative, Global Food Initiative and UC Mexico Initiative) | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Systemwide senior executive recruitment and personnel management | Our campus uses or has recently used this service, The quality of this service is good |
| Presidential correspondence and calendaring | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q6: Secretary of the Regents If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|---|
| Planning, preparation, conduct, and documentation of the Regents meetings | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Research, analysis and coordination in support of Regents' requests | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Regents operating budget and expenditure management | Our campus uses or has recently used this service, The quality of this service is good |
| Regents correspondence and calendaring | Our campus uses or has recently used this service, The quality of this service is good |
| Regents campus visits | Our campus uses or has recently used this service, The quality of this service is good |
| Student regent and student advisor systemwide recruitment and student Regent support | Our campus uses or has recently used this service, The quality of this service is good |

Q7: If applicable, please list the services not currently offered by the President's Executive Office, the Secretary of the Regents, and the general services provided by all divisions that you believe would be useful to campuses.

Respondent skipped this question

Q8: Are any of the services provided to campuses by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q9: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q10: Do you have any specific comments that you would like to share regarding the services provided by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 4: Academic Affairs (Central / Administrative Services)

Q11: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q12: Academic Personnel and ProgramsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Academic personnel policy guidelines and reporting

Our campus uses or has recently used this service, The quality of this service is good

Q13: Institutional Research and Academic PlanningIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Compilation and analysis of student, academic and administrative data across the system

Our campus uses or has recently used this service, The quality of this service is good

Performance reporting development and coordination

Our campus uses or has recently used this service, The quality of this service is good

Systemwide surveys and analysis

Our campus uses or has recently used this service, The quality of this service is good

Q14: Student AffairsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respondent skipped this question

Q15: If applicable, please list the services not currently offered by the Office of the President's Academic Affairs division that you believe would be useful to campuses.

Respondent skipped this question

Q16: Are any of the services provided to campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q17: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q18: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Academic Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 5: Academic Affairs (Academic / Public Service Programs)

Q19: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q20: Academic Personnel and ProgramsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

California Digital Library

Our campus participates or has recently participated in this program, The quality of this program is good

Q21: Diversity and EngagementIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

College access and outreach programs for K-12 students

Our campus participates or has recently participated in this program, The quality of this program is exceptional

Q22: Research and Graduate StudiesIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

State funded research administration (Breast Cancer, HIV/AIDS and Tobacco)

Our campus participates or has recently participated in this program, The quality of this program is good

President's Postdoctoral Fellowship Program

Our campus participates or has recently participated in this program, The quality of this program is good

Graduate program outreach and coordination

Our campus participates or has recently participated in this program, The quality of this program is fair

Research policy analysis and coordination

Our campus participates or has recently participated in this program, The quality of this program is good

Q23: Student AffairsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

Q24: Innovative Learning Technology InitiativeIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

Q25: Are any of the programs administered on behalf of campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q26: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.

Respondent skipped this question

Q27: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Academic Affairs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

This represents a summary of the feedback provided by the following offices:

Academic Affairs, Graduate Division, Outreach & Diversity, Research Administration

1) RPAC facilitates communication across UC on important issues/topics impacting research and administrative staff at UCSF.

2) We appreciate the administration of state funded research programs by UCOP. There are some challenges with recovery of certain recharge costs, and it may be advisable to align recharge costs in a manner more consistent with federal costing principles.

3) President's Postdoctoral Fellowship Program (PPFP) is a valuable program. However, it would be helpful to have PPFP hiring incentives equitably across all campuses.

PAGE 6: Chief Financial Officer (Central / Administrative Services)

Q28: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q29: Financial Accounting If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| Financial statement preparation | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Coordination of systemwide fiscal close and the annual financial audit | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Management of the financial and costing issues for federal and other extramurally funded projects | Our campus uses or has recently used this service, The quality of this service is good |
| Financial Management and reporting for UC Retirement System (UCRS), health and welfare benefits, and retiree health | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Centralized accounting and financial reporting for endowment funds, campus foundations, other UC affiliated organizations and deferred gifts | Our campus uses or has recently used this service, The quality of this service is good |
| Record and reconcile investment transactions for the income pools, as well as the UCRS funds | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Policy and procedures regarding payroll, disbursements and tax matters, preparation of consolidated tax returns, evaluation of new tax developments, interpretation of tax laws and coordination of IRS exams | Our campus uses or has recently used this service, The quality of this service is good |

Q30: Risk Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| UC SHIP/Insurance side (UCHealth oversees the delivery of medical services) | Our campus uses or has recently used this service, The quality of this service is good |
| Safety programs and emergency management | Our campus uses or has recently used this service, The quality of this service is exceptional |
| UC captive insurance company operations (Fiat Lux) design and management | Our campus uses or has recently used this service, The quality of this service is good |

Q31: Procurement Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|--|
| Coordinate and conduct strategic sourcing efforts in high-spend categories | Our campus uses or has recently used this service, The quality of this service is good |
| Perform data analytics and manage systemwide technologies | Our campus uses or has recently used this service, The quality of this service is good |

Q32: Budget Analysis and Planning If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| Preparation of annual systemwide budget | Our campus uses or has recently used this service, The quality of this service is exceptional |
| External reporting and advocacy | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Allocation of State resources and management of systemwide student fees | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q33: Capital Asset Strategies and Finance If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|---|
| Capital asset management, including capital budgets, project design and long range development plans | Our campus uses or has recently used this service, The quality of this service is good |
| California Environmental Quality Act | Our campus uses or has recently used this service, The quality of this service is good |
| Negotiation and closing of the purchase, sale, and lease of real property | Our campus uses or has recently used this service, The quality of this service is good |
| Construction services and facilities | Our campus uses or has recently used this service, The quality of this service is good |
| Bond issuance and systemwide debt management | Our campus uses or has recently used this service, The quality of this service is good |
| Mortgage lending program for faculty and senior staff | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q34: UCPath Program Management Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respondent skipped this question

Q35: If applicable, please list the services not currently offered by the Office of the President's Chief Financial Officer division that you believe would be useful to campuses.

Long-term financial planning

Q36: Are any of the services provided to campuses by the Office of the President's Chief Financial Officer division redundant or partially redundant with regard to functions that are already performed at your campus? Partially

Q37: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

It would be useful to examine the portfolio of capital related activities from Real Estate and Construction to safety and emergency management to determine what is better led at local versus at a system level

Q38: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Financial Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

The UCOP CFO Division recently launched a strategic plan in coordination with the UCOP COO Division. The CFO heavily engaged campuses in the planning process and continues to welcome input from campuses, which is valued and appreciated.

PAGE 7: Chief Operating Officer (Central / Administrative Services)

Q39: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q40: Human Resources If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|--|
| Labor agreement strategy, negotiation, and administration for 12 systemwide labor agreements with 10 unions | Our campus uses or has recently used this service, The quality of this service is good |
| Research, policy development, benefit design and costing, actuarial analysis for the UC Retirement Plan (UCRP) and Retirement Savings Program (RSP): Defined Contribution, Tax-Deferred 403(b), and 457(b) Deferred Compensation | Our campus uses or has recently used this service, The quality of this service is good |
| Call center support and administration for active and retired employees | Our campus uses or has recently used this service, The quality of this service is good |
| Staff engagement, fair treatment under policy, and complaint resolution coordination and collaboration | Our campus uses or has recently used this service, The quality of this service is good |
| Health benefits strategy and programs | Our campus uses or has recently used this service, The quality of this service is good |
| Staff and executive compensation policy and program management | Our campus uses or has recently used this service, The quality of this service is good |
| Personnel training and development, talent acquisition and executive recruitment | Our campus uses or has recently used this service, The quality of this service is fair |

Q41: Information Technology Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| IT policy development, interpretation and coordination | Our campus uses or has recently used this service, The quality of this service is good |
| Campus payroll system and other systemwide systems support | Our campus uses or has recently used this service, The quality of this service is good |
| Wide area network (Corporation for Education Network Initiatives in CA - CENIC) contract management | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q42: Energy and Sustainability If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|--|---|
| Negotiation and procurement of electricity as a commodity | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Carbon neutrality and sustainability planning, coordination and management | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q43: UCOP Operations If your campus uses or has recently used a service, please rate the quality of that service by checking one rating. *Respondent skipped this question*

Q44: Project Management Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating. *Respondent skipped this question*

Q45: If applicable, please list the services not currently offered by the Office of the President's Chief Operating Officer division that you believe would be useful to campuses. *Respondent skipped this question*

Q46: Are any of the services provided to campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus? Partially

Q47: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

There is some overlap in development of training procedures

Q48: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

It would be useful to develop a collective and comprehensive labor policy between campuses and the system to avoid unintentional operational impact stemming from final negotiated contracts

We should explore what synergies and strategic alignment exist with UC as both a provider of health care and as an employer providing health care benefits

The retirement center has difficulty in response times during peak retirement season

PAGE 8: Chief Operating Officer (Academic / Public Service Programs)

Q49: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q50: Information Technology Services If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

| | |
|---|--|
| Cyber Security initiative strategy and implementation | Our campus participates or has recently participated in this program, The quality of this program is exceptional |
|---|--|

Q51: UCPath Center If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating. *Respondent skipped this question*

Q52: Are any of the programs administered on behalf of campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus? No

Q53: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally. *Respondent skipped this question*

Q54: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

For IT, the current CIO has been very effective at increasing collaboration across campuses and in establishing leadership training programs (i.e. Haas School of Business) specifically for IT leaders. Also have been effective in sponsoring local initiatives that could bring benefit across UC (e.g. UCSF FireEye Security Threat Initiative).

PAGE 9: UC Health (Central / Administrative Services)

Q55: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q56: UC Health If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordination and oversight of the academic medical centers and health professional schools across the UC System

Our campus uses or has recently used this service, The quality of this service is exceptional

UC SHIP/ Delivery of Medic

Our campus uses or has recently used this service, The quality of this service is good

Medical Supply Chain and Procurement coordination (LSFV)

Our campus uses or has recently used this service, The quality of this service is good

Self Funded and Share Risk Arrangement Health Plans (UC Care/Health Net)

Our campus uses or has recently used this service, The quality of this service is good

Independent analysis of the medical, financial, and public health impacts of proposed health insurance benefit mandates and repeals (CHBRP)

Our campus uses or has recently used this service, The quality of this service is good

Promote and Support Innovations at the UC medical center/ campuses and hospitals to improve quality (CHQI)

Our campus uses or has recently used this service, The quality of this service is good

Q57: If applicable, please list the services not currently offered by the Office of the President's UC Health division that you believe would be useful to campuses.

UC Health should be a partner with Human Resources and Benefits regarding health insurance offerings to UC employees and retirees

Q58: Are any of the services provided to campuses by the Office of the President's UC Health division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q59: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q60: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's UC Health division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Terrific leadership from Dr. Stobo. Highly important services offered by this division. Even more integration across UC Health could be positive

PAGE 10: Government Relations (Central / Administrative Services)

Q61: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q62: Government RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Advocacy for the University at the State and Federal levels

Our campus uses or has recently used this service, The quality of this service is exceptional

Agency partnership management

Our campus uses or has recently used this service, The quality of this service is exceptional

Q63: If applicable, please list the services not currently offered by the Office of the President's Government Relations division that you believe would be useful to campuses.

Respondent skipped this question

Q64: Are any of the services provided to campuses by the Office of the President's Government Relations division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q65: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q66: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Government Relations division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

The expertise and counsel provided is extremely valuable.

PAGE 11: Public Affairs (Central / Administrative Services)

Q67: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q68: Executive Communications and EngagementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate public engagement events that amplify University-wide priorities, including increased enrollment of California undergraduates and outreach to California high school and community college students

Our campus uses or has recently used this service, The quality of this service is good

Q69: Media RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respond to media inquires and data requests that affect the University as a whole and its relationships to external stakeholders

Our campus uses or has recently used this service, The quality of this service is exceptional

Q70: Institutional AdvancementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide policy coordination and oversight for campus volunteer and private support-related matters including allocation of bequests and fundraising initiatives

Our campus uses or has recently used this service, The quality of this service is good

Review and consulatation of specific gift agreements including large gifts, endowed chair agreements, and significant namings

Our campus uses or has recently used this service, The quality of this service is good

Oversight for endowment administration matters (including campus foundation endowments)

Our campus uses or has recently used this service, The quality of this service is good

Systemwide planned giving program administration

Our campus uses or has recently used this service, The quality of this service is good

Q71: Alumni & Constituent AffairsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate cross-campus alumni and constituent issues

Our campus uses or has recently used this service, The quality of this service is good

Support campus alumni and constituent relations programs by hosting systemwide events and programs

Our campus uses or has recently used this service, The quality of this service is good

Coordinate and support legislative and community third-party advocacy

Our campus uses or has recently used this service, The quality of this service is good

Q72: Issues Management, Policy Analysis & Coordination (IMPAC) If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| Analyze state legislation impacting UC, develop policy positions, develop responses to legislative and other elected officials' requests for information, and coordinate UC's sponsored legislation process | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Manage and coordinate systemwide response on key policy issues affecting the University | Our campus uses or has recently used this service, The quality of this service is exceptional |

Q73: Marketing Communications If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| Systemwide HR/benefits/retiree communications | Our campus uses or has recently used this service, The quality of this service is good |
| Design/development/maintenance of websites that provide consistent, shared policy information across system (e.g., UCNNet employee portal; sexual violence prevention; cybersecurity) | Our campus uses or has recently used this service, The quality of this service is good |
| Coordinated communications tools/resources (digital, print, social) supporting systemwide initiatives and policy priorities that campuses leverage and localize | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide dissemination of regental/presidential actions that campuses leverage and localize on their channels (digital, print, social) | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Provision of systemwide tools and platforms (e.g., photography, digital asset management, etc.) through shared purchasing that provide campuses with valuable assets at discounted rate | Our campus uses or has recently used this service, The quality of this service is good |

Q74: If applicable, please list the services not currently offered by the Office of the President's Public Affairs division that you believe would be useful to campuses.

Respondent skipped this question

Q75: Are any of the services provided to campuses by the Office of the President's Public Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q76: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q77: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Public Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

Q78: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q79: Research Innovation and Entrepreneurship If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate research, innovation and entrepreneurship programs

Our campus uses or has recently used this service, The quality of this service is good

Q80: If applicable, please list the services not currently offered by the Office of the President's Research Innovation and Entrepreneurship division that you believe would be useful to campuses.

Broader coordination of entrepreneurship programs with IP/Licensing offices. Expanded tracking and reporting on status of UC startups (funding types & amts, #FTEs, mgmt changes). This was recently offered, but we want to emphasize that it should continue.

Q81: Are any of the services provided to campuses by the Office of the President's Research Innovation and Entrepreneurship division redundant or partially redundant with regard to functions that are already performed at your campus?

Partially

Q82: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Equity Review: The equity-related terms of license agreements, and all relevant company equity documents (shareholder agreement, etc) already receive review and comment, advice and/or revision by OGC. The equity checklist review "service" provided by RI&E is mostly redundant with the OGC review, and what isn't redundant would be better performed locally at the campus level. RI&E essentially functions as an unneeded middleman in this process.

Q83: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Research Innovation and Entrepreneurship division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 13: Ethics, Compliance and Audit Services (Central / Administrative Services)

Q84: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q85: Ethics, Compliance and Audit Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

| | |
|---|---|
| Systemwide Audit Services (in coordination with campus audit departments) | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Cybersecurity Audit Services | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Audit Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions) | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Compliance Services (in coordination with campus compliance departments) | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Healthcare Compliance Services | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Privacy Compliance Services | Our campus uses or has recently used this service, The quality of this service is exceptional |
| Systemwide Research Compliance Services | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Export Control Compliance Services | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Sexual Violence, Sexual Assault and Sexual Harassment Compliance Services | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Compliance Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions) | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Investigations (in coordination with campuses) | Our campus uses or has recently used this service, The quality of this service is good |
| Systemwide Coordination and Consultation on Allegations of Improper Governmental Activities | Our campus uses or has recently used this service, The quality of this service is good |

Q86: If applicable, please list the services not currently offered by the Office of the President's Ethics, Compliance and Audit Services division that you believe would be useful to campuses.

Respondent skipped this question

Q87: Are any of the services provided to campuses by the Office of the President's Ethics, Compliance and Audit Services division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q88: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q89: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Ethics, Compliance and Audit Services division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 14: Agriculture and Natural Resources (Academic / Public Service Programs)

Q90: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q91: Agriculture and Natural ResourcesIf your campus participates or has recently participated in an element of this program, please rate the quality of that element by checking one rating.

Respondent skipped this question

Q92: Are any of the program elements administered on behalf of campuses by the Office of the President's Agriculture and Natural Resources division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q93: If applicable, please list the program elements that you believe are redundant, partially redundant, or would be better administered locally.

Respondent skipped this question

Q94: Do you have any specific comments that you would like to share regarding the program elements administered by the Office of the President's Agriculture and Natural Resources division? Include any comments about the importance of these program elements, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 15: Office of the National Labs (Academic / Public Service Program)

Q95: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q96: Office of the National LabsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

Q97: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Office of the National Labs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q98: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.

Respondent skipped this question

Q99: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Office of the National Labs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 16: Chief Investment Officer (Central / Administrative Service)

Q100: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q101: Chief Investment Officer If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Management of an investment portfolio of retirement, endowment and cash funds

Our campus uses or has recently used this service, The quality of this service is good

Q102: If applicable, please list the services not currently offered by the Office of the President's Chief Investment Officer division that you believe would be useful to campuses.

Greater treasury and cash management strategy development to assist campuses in achieving their specific objectives

Q103: Is the service provided to campuses by the Office of the President's Chief Investment Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q104: If applicable, please list the elements of the service that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q105: Do you have any specific comments that you would like to share regarding the service provided by the Office of the President's Chief Investment Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

CIO office is helpful with State Street (holding company); would appreciate greater support for campus level concerns and strategies

PAGE 17: Office of General Counsel (Central / Administrative Services)

Q106: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q107: Office of General Counsellf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide legal services on business transactions and land use

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on educational affairs and campus services

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on health law and medical center services

Our campus uses or has recently used this service, The quality of this service is good

Systemwide legal services on litigation, labor and employment

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on governance and compliance

Our campus uses or has recently used this service, The quality of this service is good

Q108: If applicable, please list the services not currently offered by the Office of the President's Office of General Counsel division that you believe would be useful to campuses.

Areas of 1) international legal issues, 2) complex tax and estate planning and 3) regulatory issues such as EMTALA are an increasing part of our legal portfolio and more investment in these areas may be warranted.

Q109: Are any of the services provided to campuses by the Office of the President's Office of General Counsel division redundant or partially redundant with regard to functions that are already performed at your campus?

Partially

Q110: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Delegation of decision making between the system and local campuses should be reviewed and updated if appropriate.

Q111: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Office of General Counsel division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

Q112: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q113: Academic Senatelf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Academic policy decisions, analysis and coordination for all campuses

Our campus participates or has recently participated in this program, The quality of this program is exceptional

Q114: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Academic Senate division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q115: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.

Respondent skipped this question

Q116: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Academic Senate division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 19: Conclusion

Q117: Are there any additional comments or information that you would like to provide that would be useful and relevant to our audit?

Respondent skipped this question
