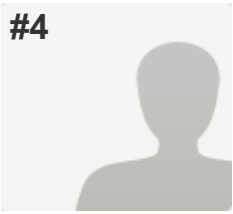


#4



COMPLETE

PAGE 2: Validation

Q1: 1: Please enter the email address for the individual who originally received the link to this survey. Your email address will be used to validate your response and to identify duplicate responses.

Q2: Please enter your numeric survey code. The survey code was provided to you in the email that contained the link to this survey.

PAGE 3: General Services, President's Executive Office, and Secretary of the Regents

Q3: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q4: General Services Provided by All Divisions of the Office of the PresidentIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Policy creation, management, and compliance	Our campus uses or has recently used this service, The quality of this service is exceptional
Regents meeting preparation, presentation, reporting and engagement	Our campus uses or has recently used this service, The quality of this service is exceptional
Advocacy on behalf of the University	Our campus uses or has recently used this service, The quality of this service is exceptional
Coordination and consultation within the University	Our campus uses or has recently used this service, The quality of this service is exceptional
Inquiries, requests, and correspondence	Our campus uses or has recently used this service, The quality of this service is good

Q5: President's Executive Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Presidential Initiatives (Eg. Carbon Neutrality Initiative, Global Food Initiative and UC Mexico Initiative)

Our campus uses or has recently used this service, The quality of this service is exceptional

Q6: Secretary of the Regents If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Planning, preparation, conduct, and documentation of the Regents meetings

Our campus uses or has recently used this service, The quality of this service is good

Regents campus visits

Our campus uses or has recently used this service, The quality of this service is good

Q7: If applicable, please list the services not currently offered by the President's Executive Office, the Secretary of the Regents, and the general services provided by all divisions that you believe would be useful to campuses.

N/A

Q8: Are any of the services provided to campuses by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions redundant or partially redundant with regard to functions that are already performed at your campus? No

Q9: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q10: Do you have any specific comments that you would like to share regarding the services provided by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 4: Academic Affairs (Central / Administrative Services)

Q11: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q12: Academic Personnel and Programs If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Academic personnel policy guidelines and reporting

Our campus uses or has recently used this service, The quality of this service is exceptional

Q13: Institutional Research and Academic Planning If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Compilation and analysis of student, academic and administrative data across the system	Our campus uses or has recently used this service, The quality of this service is good
Performance reporting development and coordination	Our campus uses or has recently used this service, The quality of this service is fair
Systemwide surveys and analysis	Our campus uses or has recently used this service, The quality of this service is good

Q14: Student Affairs If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Undergraduate admissions requirements setting and guidance	Our campus uses or has recently used this service, The quality of this service is exceptional
ApplyUC system management and pre-admission verification	Our campus uses or has recently used this service, The quality of this service is exceptional
Analytical Writing Placement Exam administration and coordination	Our campus uses or has recently used this service, The quality of this service is exceptional
Financial aid policy development and coordination	Our campus uses or has recently used this service, The quality of this service is exceptional
Student loan servicing	Our campus uses or has recently used this service, The quality of this service is exceptional

Q15: If applicable, please list the services not currently offered by the Office of the President's Academic Affairs division that you believe would be useful to campuses.

N/A

Q16: Are any of the services provided to campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q17: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q18: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Academic Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

Q19: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q20: Academic Personnel and ProgramsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

UC Washington Center (UCDC)	Our campus participates or has recently participated in this program, The quality of this program is good
UC Sacramento Center	Our campus participates or has recently participated in this program, The quality of this program is good
California Digital Library	Our campus participates or has recently participated in this program, The quality of this program is good
Education Abroad Program	Our campus participates or has recently participated in this program, The quality of this program is exceptional

Q21: Diversity and EngagementIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

College access and outreach programs for K-12 students	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Transfer pathways and access outreach for community colleges	Our campus participates or has recently participated in this program, The quality of this program is good

Q22: Research and Graduate Studies If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

State funded research administration (Breast Cancer, HIV/AIDS and Tobacco)	Our campus participates or has recently participated in this program, The quality of this program is good
California Institute for Science and Innovation	Our campus participates or has recently participated in this program, The quality of this program is exceptional
President's Postdoctoral Fellowship Program	Our campus participates or has recently participated in this program, The quality of this program is exceptional
Natural Reserve System (NRS) management	Our campus participates or has recently participated in this program, The quality of this program is good
Graduate program outreach and coordination	Our campus participates or has recently participated in this program, The quality of this program is good
Research policy analysis and coordination	Our campus participates or has recently participated in this program, The quality of this program is good

Q23: Student Affairs If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Eligibility in the Local Context program to identify top performing California students	Our campus participates or has recently participated in this program, The quality of this program is good
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Q24: Innovative Learning Technology Initiative If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Systemwide online course creation and enhancement facilitation; cross-campus enrollment system	Our campus participates or has recently participated in this program, The quality of this program is exceptional
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Q25: Are any of the programs administered on behalf of campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus? No

Q26: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.

N/A

Q27: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Academic Affairs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

No

Q28: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q29: Financial AccountingIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Financial statement preparation	Our campus uses or has recently used this service, The quality of this service is exceptional
Coordination of systemwide fiscal close and the annual financial audit	Our campus uses or has recently used this service, The quality of this service is exceptional
Management of the financial and costing issues for federal and other extramurally funded projects	Our campus uses or has recently used this service, The quality of this service is exceptional
Financial Management and reporting for UC Retirement System (UCRS), health and welfare benefits, and retiree health	Our campus uses or has recently used this service, The quality of this service is exceptional
Centralized accounting and financial reporting for endowment funds, campus foundations, other UC affiliated organizations and deferred gifts	Our campus uses or has recently used this service, The quality of this service is exceptional
Record and reconcile investment transactions for the income pools, as well as the UCRS funds	Our campus uses or has recently used this service, The quality of this service is exceptional
Policy and procedures regarding payroll, disbursements and tax matters, preparation of consolidated tax returns, evaluation of new tax developments, interpretation of tax laws and coordination of IRS exams	Our campus uses or has recently used this service, The quality of this service is good

Q30: Risk ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Safety programs and emergency management	Our campus uses or has recently used this service, The quality of this service is fair
UC captive insurance company operations (Fiat Lux) design and management	Our campus uses or has recently used this service, The quality of this service is good

Q31: Procurement ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate and conduct strategic sourcing efforts in high-spend categories	Our campus uses or has recently used this service, The quality of this service is good
Perform data analytics and manage systemwide technologies	Our campus uses or has recently used this service, The quality of this service is good

Q32: Budget Analysis and Planning If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Preparation of annual systemwide budget	Our campus uses or has recently used this service, The quality of this service is good
External reporting and advocacy	Our campus uses or has recently used this service, The quality of this service is good

Q33: Capital Asset Strategies and Finance If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Capital asset management, including capital budgets, project design and long range development plans	Our campus uses or has recently used this service, The quality of this service is good
California Environmental Quality Act	Our campus uses or has recently used this service, The quality of this service is good
Negotiation and closing of the purchase, sale, and lease of real property	Our campus uses or has recently used this service, The quality of this service is good
Construction services and facilities	Our campus uses or has recently used this service, The quality of this service is fair
Bond issuance and systemwide debt management	Our campus uses or has recently used this service, The quality of this service is exceptional
Mortgage lending program for faculty and senior staff	Our campus uses or has recently used this service, The quality of this service is exceptional

Q34: UCPath Program Management Office If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

HR and payroll system project implementation	Our campus uses or has recently used this service, The quality of this service is good
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Q35: If applicable, please list the services not currently offered by the Office of the President's Chief Financial Officer division that you believe would be useful to campuses.

N/A

Q36: Are any of the services provided to campuses by the Office of the President's Chief Financial Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

Partially

Q37: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Negotiation of purchases - Some of these responsibilities have been set up to be managed by UCOP, but, if necessary, they could be managed at the local level.

Q38: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Financial Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 7: Chief Operating Officer (Central / Administrative Services)

Q39: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q40: Human Resources If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Labor agreement strategy, negotiation, and administration for 12 systemwide labor agreements with 10 unions	Our campus uses or has recently used this service, The quality of this service is poor
---	--

Research, policy development, benefit design and costing, actuarial analysis for the UC Retirement Plan (UCRP) and Retirement Savings Program (RSP): Defined Contribution, Tax-Deferred 403(b), and 457(b) Deferred Compensation	Our campus uses or has recently used this service, The quality of this service is good
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Call center support and administration for active and retired employees	Our campus uses or has recently used this service, The quality of this service is good
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Staff engagement, fair treatment under policy, and complaint resolution coordination and collaboration	Our campus uses or has recently used this service, The quality of this service is fair
--	--

Health benefits strategy and programs	Our campus uses or has recently used this service, The quality of this service is good
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Staff and executive compensation policy and program management	Our campus uses or has recently used this service, The quality of this service is good
--	--

Personnel training and development, talent acquisition and executive recruitment	Our campus uses or has recently used this service, The quality of this service is fair
--	--

Q41: Information Technology Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

IT policy development, interpretation and coordination	Our campus uses or has recently used this service, The quality of this service is good
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IT Initiative (Digital Copyright, Electronic Accessibility, Records Management)	Our campus uses or has recently used this service, The quality of this service is good
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Q42: Energy and Sustainability If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Negotiation and procurement of electricity as a commodity	Our campus uses or has recently used this service, The quality of this service is exceptional
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Carbon neutrality and sustainability planning, coordination and management	Our campus uses or has recently used this service, The quality of this service is good
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Q43: UCOP OperationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

UCOP internal operations management (HR, IT, Facilities, Budget, Accounting, Procurement)

Our campus uses or has recently used this service, The quality of this service is fair

Q44: Project Management OfficeIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respondent skipped this question

Q45: If applicable, please list the services not currently offered by the Office of the President's Chief Operating Officer division that you believe would be useful to campuses.

N/A

Q46: Are any of the services provided to campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q47: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q48: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 8: Chief Operating Officer (Academic / Public Service Programs)

Q49: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q50: Information Technology ServicesIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Cyber Security initiative strategy and implementation

Our campus participates or has recently participated in this program, The quality of this program is good

Q51: UCPath CenterIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

Q52: Are any of the programs administered on behalf of campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q53: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.

N/A

Q54: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 9: UC Health (Central / Administrative Services)

Q55: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q56: UC HealthIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respondent skipped this question

Q57: If applicable, please list the services not currently offered by the Office of the President's UC Health division that you believe would be useful to campuses.

Respondent skipped this question

Q58: Are any of the services provided to campuses by the Office of the President's UC Health division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q59: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q60: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's UC Health division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 10: Government Relations (Central / Administrative Services)

Q61: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q62: Government RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Advocacy for the University at the State and Federal levels

Our campus uses or has recently used this service, The quality of this service is exceptional

Agency partnership management

Our campus uses or has recently used this service, The quality of this service is exceptional

Q63: If applicable, please list the services not currently offered by the Office of the President's Government Relations division that you believe would be useful to campuses.

N/A

Q64: Are any of the services provided to campuses by the Office of the President's Government Relations division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q65: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q66: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Government Relations division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 11: Public Affairs (Central / Administrative Services)

Q67: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q68: Executive Communications and EngagementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate public engagement events that amplify University-wide priorities, including increased enrollment of California undergraduates and outreach to California high school and community college students

Our campus uses or has recently used this service, The quality of this service is exceptional

Q69: Media RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respond to media inquires and data requests that affect the University as a whole and its relationships to external stakeholders

Our campus uses or has recently used this service, The quality of this service is exceptional

Q70: Institutional AdvancementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide policy coordination and oversight for campus volunteer and private support-related matters including allocation of bequests and fundraising initiatives

Our campus uses or has recently used this service, The quality of this service is exceptional

Review and consulatation of specific gift agreements including large gifts, endowed chair agreements, and significant namings

Our campus uses or has recently used this service, The quality of this service is exceptional

Oversight for endowment administration matters (including campus foundation endowments)

Our campus uses or has recently used this service, The quality of this service is good

Systemwide planned giving program administration

Our campus uses or has recently used this service, The quality of this service is good

Q71: Alumni & Constituent AffairsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate cross-campus alumni and constituent issues

Our campus uses or has recently used this service, The quality of this service is exceptional

Support campus alumni and constituent relations programs by hosting systemwide events and programs

Our campus uses or has recently used this service, The quality of this service is good

Identify and negotiate shared contracts

Our campus uses or has recently used this service, The quality of this service is exceptional

Coordinate and support legislative and community third-party advocacy

Our campus uses or has recently used this service, The quality of this service is exceptional

Q72: Issues Management, Policy Analysis & Coordination (IMPAC)If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Analyze state legislation impacting UC, develop policy positions, develop responses to legislative and other elected officials' requests for information, and coordinate UC's sponsored legislation process

Our campus uses or has recently used this service, The quality of this service is exceptional

Manage and coordinate systemwide response on key policy issues affecting the University

Our campus uses or has recently used this service, The quality of this service is exceptional

Q73: Marketing Communications If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide HR/benefits/retiree communications	Our campus uses or has recently used this service, The quality of this service is good
Design/development/maintenance of websites that provide consistent, shared policy information across system (e.g., UCNet employee portal; sexual violence prevention; cybersecurity)	Our campus uses or has recently used this service, The quality of this service is exceptional
Coordinated communications tools/resources (digital, print, social) supporting systemwide initiatives and policy priorities that campuses leverage and localize	Our campus uses or has recently used this service, The quality of this service is good
Systemwide dissemination of regental/presidential actions that campuses leverage and localize on their channels (digital, print, social)	Our campus uses or has recently used this service, The quality of this service is good

Q74: If applicable, please list the services not currently offered by the Office of the President's Public Affairs division that you believe would be useful to campuses.

N/A

Q75: Are any of the services provided to campuses by the Office of the President's Public Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q76: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q77: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Public Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 12: Research Innovation and Entrepreneurship (Central / Administrative Services)

Q78: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q79: Research Innovation and Entrepreneurship If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide patent administration	Our campus uses or has recently used this service, The quality of this service is good
Coordinate research, innovation and entrepreneurship programs	Our campus uses or has recently used this service, The quality of this service is good

Q80: If applicable, please list the services not currently offered by the Office of the President's Research Innovation and Entrepreneurship division that you believe would be useful to campuses.

N/A

Q81: Are any of the services provided to campuses by the Office of the President's Research Innovation and Entrepreneurship division redundant or partially redundant with regard to functions that are already performed at your campus? No

Q82: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q83: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Research Innovation and Entrepreneurship division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 13: Ethics, Compliance and Audit Services (Central / Administrative Services)

Q84: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q85: Ethics, Compliance and Audit Services If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide Audit Services (in coordination with campus audit departments)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Cybersecurity Audit Services	Our campus uses or has recently used this service, The quality of this service is good
Systemwide Audit Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Compliance Services (in coordination with campus compliance departments)	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Privacy Compliance Services	Our campus uses or has recently used this service, The quality of this service is good
Systemwide Research Compliance Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Export Control Compliance Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Sexual Violence, Sexual Assault and Sexual Harassment Compliance Services	Our campus uses or has recently used this service, The quality of this service is exceptional
Systemwide Compliance Program Administration (oversight, coordination, guidance, reporting, professional development, technology solutions)	Our campus uses or has recently used this service, The quality of this service is good
Systemwide Coordination and Consultation on Allegations of Improper Governmental Activities	Our campus uses or has recently used this service, The quality of this service is good
Presidential Policy Administration	Our campus uses or has recently used this service, The quality of this service is good
Presidential Delegations of Authority Administration	Our campus uses or has recently used this service, The quality of this service is good

Q86: If applicable, please list the services not currently offered by the Office of the President's Ethics, Compliance and Audit Services division that you believe would be useful to campuses.

N/A

Q87: Are any of the services provided to campuses by the Office of the President's Ethics, Compliance and Audit Services division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q88: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q89: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Ethics, Compliance and Audit Services division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 14: Agriculture and Natural Resources (Academic / Public Service Programs)

Q90: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q91: Agriculture and Natural Resources If your campus participates or has recently participated in an element of this program, please rate the quality of that element by checking one rating.

UC Cooperative Extension research and extension services

Our campus participates or has recently participated in this program element, The quality of this program element is good

Peer-reviewed journal and extension publications from research directed by ANR researchers

Our campus participates or has recently participated in this program element, The quality of this program element is good

Q92: Are any of the program elements administered on behalf of campuses by the Office of the President's Agriculture and Natural Resources division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q93: If applicable, please list the program elements that you believe are redundant, partially redundant, or would be better administered locally.

N/A

Q94: Do you have any specific comments that you would like to share regarding the program elements administered by the Office of the President's Agriculture and Natural Resources division? Include any comments about the importance of these program elements, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 15: Office of the National Labs (Academic / Public Service Program)

Q95: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q96: Office of the National LabsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

Q97: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Office of the National Labs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q98: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.

Respondent skipped this question

Q99: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Office of the National Labs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 16: Chief Investment Officer (Central / Administrative Service)

Q100: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q101: Chief Investment OfficerIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Management of an investment portfolio of retirement, endowment and cash funds

Our campus uses or has recently used this service, The quality of this service is exceptional

Q102: If applicable, please list the services not currently offered by the Office of the President's Chief Investment Officer division that you believe would be useful to campuses.

N/A

Q103: Is the service provided to campuses by the Office of the President's Chief Investment Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q104: If applicable, please list the elements of the service that you feel are redundant, partially redundant, or services that would be better performed locally.

N/A

Q105: Do you have any specific comments that you would like to share regarding the service provided by the Office of the President's Chief Investment Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

No

PAGE 17: Office of General Counsel (Central / Administrative Services)

Q106: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q107: Office of General Counsel if your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide legal services on business transactions and land use

Our campus uses or has recently used this service, The quality of this service is fair

Systemwide legal services on educational affairs and campus services

Our campus uses or has recently used this service, The quality of this service is good

Systemwide legal services on litigation, labor and employment

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide legal services on governance and compliance

Our campus uses or has recently used this service, The quality of this service is fair

Q108: If applicable, please list the services not currently offered by the Office of the President's Office of General Counsel division that you believe would be useful to campuses.

The services provided by the Business Transactions and Land Use group fall into several separate categories. The services provided by the land use and construction group are exceptional, and a significant resource to the campus. There is real value added to the campus. Our campus would not be able to provide adequate legal services in these areas on its own. OGC lacks sufficient resources in the business transactions area. Individual attorneys are a critical resource to the campus, but this practice area has had very weak leadership for years and does not have a sufficient number of attorneys to handle important matters in-house. For that reason, we rely on outside counsel. OGC also needs attorneys skilled in public agency procurement. This is a real gap on complex procurement matters. Our procurement office on campus needs regular advice and could use a skilled attorney actually participating in the negotiation of contracts. This type of specialized expertise is best handled as a shared, central resource. The same is true for land use and construction. The only area where I would add resources at a campus level if I could is business transactions, which would be better handled on the campuses if we each had a PT or FT business attorney.

Q109: Are any of the services provided to campuses by the Office of the President's Office of General Counsel division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q110: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

I support a model of centralized legal services in the many specialty practices areas, including patent, copyright, construction, procurement, information practices and privacy, academic affairs, constitutional law, environmental and land use. The campuses cannot afford to have a full time lawyer skilled in these areas. A shared resource is preferable. Business transactions and employment work is more constant, and if we had the resources for another attorney this is where I would add. But given that we don't, I need OGC's regular support.

Q111: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Office of General Counsel division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Again, I support a shared resources / centralized model for specialized practices areas that come up regularly, but don't merit duplication at the campus level. I do not believe OGC has redundant or overlapping services. In fact, they have too few attorneys and we are forced to go to more expensive outside counsel. As I mentioned before, if we could add at the campus level, I would look for a dedicated business transactions attorney, and not run transactions out of a central office. At this point, there are too few of them to provide good support so that we can reduce hiring outside counsel. I would also like to see OGC more focused on direct service to the campuses working on legal matters. I believe critical resources are taken away for non-legal initiatives and policy issues that should be handled by OP staff. I do not believe that these efforts should take a priority over actual legal matters. It seems like OP syphons off the time and brain power of the attorneys on non-legal work.

PAGE 18: Academic Senate (Academic / Public Service Program)

Q112: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q113: Academic Senatelf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Academic policy decisions, analysis and coordination for all campuses

Our campus participates or has recently participated in this program, The quality of this program is good

Q114: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Academic Senate division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q115: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.

N/A

Q116: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Academic Senate division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

As reflected in the Regental authority creating the Academic Senate for the purposes of sharing in the governance of the UC system, the program is critical to the operation of the university and its success in realizing its mission.

PAGE 19: Conclusion

Q117: Are there any additional comments or information that you would like to provide that would be useful and relevant to our audit?

No
